

## What is Northcott's policy?

- Our governance framework meets legislation requirements and ethically oversees its financial and human resources to maximise quality outcomes.
- ✓ We are compliant with legislation and standards.
- Our Policies and Procedures reflect strategic and business planning and effective management systems and are available.



- ✓ Stakeholders have a right to be involved in service planning and evaluation, as well as being informed of how their feedback has been used to improve service management.
- ✓ We are committed to creating and maintaining safe and accessible physical environments in accordance with Work, Health, Safety legislation.
- Our governance structure is committed to guiding the strategic direction of the organisation and to monitor the management of the organisation.
- Systems of control and insurances are in place for risk management, financial and operational control.
- Our quality management system drives and directs continuous quality improvement across the organisation.

High quality services need strong controls that are reactive to future needs and increase in services.

- Commitment to continuous quality improvement through the involvement of people with a disability, family members, carers, staff and other stakeholders to provide ongoing feedback and to communicate how their feedback has improved service delivery.
- We understand the changing nature of disability services and are committed to having a skilled, capable and supported workforce ready to meet the needs of people and deliver positive outcomes.
- ✓ We provide quality services which are efficiently and effectively governed.
- ✓ We select Board members equipped with appropriate knowledge, skills and training to fulfil their responsibilities, act in good faith with due diligence and care and in the best interest of the organisation and stakeholders.
- Our Board members declare any conflict of interest so they are able to exercise objective and independent judgement on corporate affairs and operational matters.

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## Who needs to know about this Policy?

- All Northcott staff
- All Northcott customers

#### **Equity and Access Considerations**

For the communication and implementation of this policy, we:

- Consider if the physical environment is accessible.
- Use different communication methods to add to or replace speech or writing for people with impairments. These methods include the display of text, large print, tactile communication, easy English, accessible multimedia and accessible information and communications technology.

## **Cultural Diversity**

- Employees make sure services are provided with sensitivity to and awareness of the beliefs and practices of customers from different cultural and language backgrounds. This includes the needs of Aboriginal and Torres Strait Islander people, their families and communities.
- Communication about this policy should be done in a way that suits each individual with respect to their cultural background. For example, use of an interpreter.

## Who is responsible?

Board
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- Northcott's direction and performance
- Approval of the annual budget and financial plan
- Financial performance including monitoring/approval of the financial reports and liaison with auditors
- Assessment of the performance of the CEO
- Monitoring of senior managerial performance
- Make sure Northcott develops and implements strategies and supporting policies to enable Northcott to fulfil the objectives set out in the company's Constitution
- Ensuring Northcott develops and implements systems and processes to enable compliance with legal and policy obligations and ensure the assets are protected through appropriate risk management

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Who is responsible?		
	<ul> <li>Reporting to our members, stakeholders and regulatory authorities</li> </ul>	
	<ul> <li>Ensuring each Board member has the knowledge, skills and training to fulfil their responsibilities</li> </ul>	
	Evaluating the performance of the Board	
Chief Executive	Final review and approval of this policy.	
Chief Financial Officer	<ul> <li>Monitoring the financial management of the company and liaison with auditors</li> </ul>	
	<ul> <li>Liaison with legal counsel as required</li> </ul>	
	<ul> <li>Development of the financial plan and investment strategy</li> </ul>	
Level 3 and 4 Manager	Ensure the policy is effectively implemented in their services.	
	Ensure staff follow the policy.	
Supervisor	<ul> <li>Ensure staff have read and understand the policy, and have sufficient skills, knowledge and ability to meet the requirements.</li> </ul>	
All Employees	Follow the requirements of the policy.	

## **Definitions, Legislation & Standards Compliance**

For Definitions, please refer to Northcott Policy Dictionary.

Legislation and Standards Compliance:

- NSW Disability Inclusion Act 2014
- National Standards for Disability Services 2013
- ACT Disability Services Act 1992
- ACT Working with Vulnerable People (Background Checking) Act 2011
- Children's Standards in Action Manual (2004) Department of Ageing Disability & Home Care
- Corporations Act 2001
- NSW Child Protection (Working with Children) Regulation 2013
- Work Health and Safety Act 2011
- Work Health and Safety Regulation 2011

#### **Related References**

ADHC Standards in Action Manual 2012

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# Northcott Service Management Policy

## What other Northcott documents are related?

### You may need to refer to these documents for more information:

Board		
Board of Directors Role Policy Board Probity Policy Investment Management Policy		Responsibilities – Board of Directors and Re-Election of Directors Procedure rd Policy
Facilities		
Building Security Procedure Client Transportation Policy – Private Vehic Duress Alarm Response Procedure	cles	Emergency Management Policy Emergency Management Procedure Vehicle (Private) Policy
Finance		
Contract management Policy and Procedu Debt Collection Procedure Fraud Prevention and Control Procedure	ure	Intellectual Property Policy Petty Cash Procedure Risk Management Policy
Fundraising		
Fundraising for Individuals Policy Fundraising for Non Budgeted Items and F Fundraising Procedure	Projects Pol	icy
Healthcare		11 10 10 1
Anaphylaxis Procedure Bowel Management Policy and Procedure Choking Procedure Client Palliative Care Policy Client Palliative Care Procedure Continence Policy Continence Procedure Drug and Alcohol Policy and Procedure — Cepilepsy Policy Epilepsy Procedure Epilepsy Procedure Epilepsy Procedure — Administration of Michealthcare Policy  IT  Allowing Pop Ups On Websites Procedure Computer and Network Use Procedure Email and Internet Use Procedure	Clients dazolam Help Infor	Healthcare Procedure Falls Management Procedure Medication Policy Medication Procedure Nutrition and Swallowing Policy Nutrition and Swallowing Procedure Pain Management Policy Pain Management Procedure Suicide Intervention Policy Suicide Intervention Procedure Tube Feeding Policy Tube Feeding Procedure  desk Procedures – Staff Requests mation and Technology Systems Policy Account Management Procedure
Marketing		
Media Policy	Soci	al Media Policy and Procedure
People and Culture  Bullying Policy and Procedure Client Risk Profile Procedure Code of Ethics Conference Attendance and Presentation	Policy	Student Placement Policy Student Placement Procedure Study Leave/Study Assistance Policy Study Leave/Study Assistance Procedure

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Travel Policy and Procedure

Return to Work Procedure (Non Compensable)

Safe Working Procedure

Working from Home Policy

Safe Food Handling Procedure

Work Health and Safety Policy

Conference Attendance and Presentation Procedure Time off in Lieu of Overtime Policy

Discrimination and Harassment Prevention Policy Travel Policy and Procedure

Discipline Policy

Discipline Procedure

Drug and Alcohol use Policy

Employee and Volunteer Recognition Awards Policy and Procedure

**End of Employment Procedure** 

Equal Employment Opportunity and Affirmative Action Policy

**Grievance Policy** 

Grievance Procedure Volunteer Policy

Induction and orientation Policy Volunteer Recruitment and Induction Procedure

Learning and Development Policy

Leave Policy

Whistleblower Policy

Whistleblower Procedure

Leave Procedure

New Employee Resource Checklist Procedure

On Call Policy
On Call Procedure

Recruitment and Selection Policy and Procedure

#### **Quality and Practice**

**Archives Policy** 

Document Development and Review Policy and Procedure

Library and information Services Policy

Quality Improvement Service and Assessment Procedure

**Quality Policy** 

Records Management Policy and Procedure

Recording Resources on the Northcott Library Procedure

#### WHS

Contractor Safety Procedure

Critical Incident Reporting Policy and Procedure

First Aid Policy and Procedure

Incident Management Policy and Procedure

Infection Control Policy

Infection Control Procedure

Injury Management and Rehabilitation Policy and Procedure

Manual Handling Policy and Procedure

Manual Handling Equipment – Selection Maintenance Replacement Procedure

Occupational Health and Safety Risk Management Policy

Authorised by:	

#### **Kerry Stubbs, Chief Executive Officer**

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